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**Board of Advisors Subcommittee -**  
**Membership (archived)**

**NPS Public Affairs Officer**

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**Board of Advisors Subcommittee - Membership**

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The Naval Postgraduate School Board of Advisors is a 15-member federal advisory subcommittee providing guidance on matters pertaining to NPS and its graduate education and research programs. The Board, comprised of senior defense, academia and industry leaders, reports to the Secretary of the Navy, the Chief of Naval Operations, and the Commandant of the Marine Corps.

**Non-Federal Membership**

The non-federal membership composition of the Board of Advisors has been carefully selected to ensure balanced, independent perspectives representing several relevant communities, including Academia, the Armed Forces, Business and Industry, Research, and National Security.



**Mr. Walter Anderson** is President of Novium Learning, a publishing company that provides learning services and instructional materials for career and worklife advancement. Mr. Anderson is the former publisher of PARADE magazine and executive vice president, PARADE Publications. Mr. Anderson was an instructor at the New School For Social Research in New York City, has been a key participant in world events, and was appointed by the President to the National Commission on Libraries and Information Sciences. His marketing insight has proven most beneficial as the Naval Postgraduate School expands our reach into the market of potential students. A Vietnam veteran, Anderson served in the US Marine Corps six years, rising to the rank of sergeant. Mr. Anderson holds a degree in psychology from Mercy College.



**Honorable Michael Bayer** is the President and CEO of Dumbarton Strategies which provides strategic planning and merger and acquisition counsel for enterprises engaged in the energy and national security sectors. Mr. Bayer also serves as Director of Dyncorp International, Siga Technologies Inc, and Willbros Group Inc. In addition, he is the Chairman of the Defense Business Board, a member of the Sandia National Laboratory's National Security Advisory Panel, the Defense Science Board, the Oak Ridge National Laboratory's National Security Strategic Advisory Group, and the CNO's Executive Panel. Early in his career, he was Counsel to a senior Member of the US House of Representatives, Deputy Assistant Secretary at the US Department of Energy, Malcolm Baldrige's Associate Deputy Secretary of Commerce, Counselor to the US Synthetic Fuels Corp, Counselor to President Bush's Commission on Aviation Security and Terrorism, and the Federal Inspector for the Alaska Natural Gas Transportation System.



**Honorable Dr. Jack Borsting**. Dr. Borsting is a Dean Emeritus for the Marshall School of Business at the University of Southern California. Dr. Borsting brings experience in the telecommunications industry and applied research. Dr. Borsting's previous experience includes defense department information and budgeting systems and resources. He served under two presidents as Assistant secretary of Defense (Comptroller). He received his Ph.D. in mathematics from the University of Oregon. He has published numerous articles on operations research and statistics. Dr. Borsting served the Naval Postgraduate School as its Provost from 1974 to 1980.



**Dr. Robert Fossum**. Dr. Fossum recently retired as a Senior Research Scientist at the Institute for Advanced Technology at the University of Texas at Austin. His responsibilities included Research communication satellite systems and medical instrumentation. Past assignments include Director, Defense Advanced Research Projects Agency; Dean of Research, Naval Postgraduate School; and Dean of the School of Engineering and Applied Science at Southern Methodist University. Oregon State University awarded its Distinguished Service Award in June 2011 to Dr. Fossum whose work in private industry and for the Department of Defense were crucial to the development of improved national security for the United States. Dr. Fossum served for over thirteen years as a US Naval Reserve Officer. He holds a Ph.D. in Statistics from the Oregon State University.



**Vice Admiral David E. Frost, USN (Ret)** is President of Frost & Associates, a private consulting firm specializing in the fields of missile defense, space systems, C4ISR systems, and military operational concepts. Admiral Frost retired after 33 years of active service in the US Navy. His final active duty assignments include Deputy Commander, US Space Command and Vice Commander, NORAD. In earlier tours he served as the Director of Operations and U.S. European Command; Commander of Carrier Group Eight; Commander of Naval Space Command; Captain of the aircraft carrier Saratoga; Commanded two fighter squadrons; and Commander of Navy Fighter Weapons School (Topgun). Admiral Frost is a graduate of the US Naval Academy and completed the Harvard program for Senior Executives in National and International Security and the Harvard Defense Policy Seminar.



**Vice Admiral Lee Gunn, USN (Ret)** served in the US Navy for 35 years. His last assignment was Inspector General of the Department of the Navy. Admiral Gunn has extensive experience in the areas of manpower, personnel, and training. He was former Deputy Chief of Naval Personnel, and Commander, Navy Personnel Command. Immediately after retiring from active duty, Admiral Gunn was asked by the Chief of Naval Operations to lead the Executive Review of Navy Training. He is currently President of the Institute for Public Research at CNA Corporation. IPR meets the research and analysis needs of those who address



domestic policy issues in the areas of air traffic management, education, health research and policy, organizational learning and effectiveness, safety and security, as well as other domestic issues. He earned his Master of Science degree in Operations Research from the Naval Postgraduate School.



**E. Jan Kehoe** is a faculty member at Walden University, Richard C. Riley College of Education and Leadership Ph.D. program; and a consultant for the College Brain Trust—a diverse group of experts who serve as advisors to Community, Private, and State Colleges and Universities. Dr. Kehoe is President Emeritus of Long Beach City College, where she led the college for ten years. She has done post-graduate work in Computer Science at American Technical University and in Educational Administration at the University of Hawaii. She is past chairman of the Air University Board of Visitors and past chairman of the Western Association of Schools and Colleges Accrediting Commission for Community and Junior Colleges. She was the 2007 Humanitarian of the Year, Southern California National Conference for Community and Justice whose mission is to fight bias, bigotry, and racism and to promote understanding and respect through advocacy, conflict resolution, and education. Dr. Kehoe earned her Ph.D. in Educational Administration from the University of Texas at Austin.



**Elisabeth Paté-Cornell** is the Burt and Deedee McMurtry Professor and Chair, Department of Management Science and Engineering at Stanford University. Elisabeth's specialty is engineering risk analysis with application to complex systems (space, medical). Her research has focused on explicit consideration of human and organizational factors in the analysis of failure risks, and recently, on the use of game theory in risk analysis. Applications in the last few years have included counter-terrorism and nuclear counter-proliferation problems. She is a member of the NAE and of several boards (Aerospace, Draper, InQtel, etc.). She was a member of the PFIAB until December 2008. She holds an Engineer degree (Applied Math/CS) from the Institut Polytechnique de Grenoble (France), and an MS in Operations Research and a PhD in Engineering-Economic Systems, both from Stanford University.



**Honorable G. Kim Wincup** is a Senior Advisor for Center for Strategic International Studies. He recently retired as corporate Vice President at the Science Applications International Corporation. Mr. Wincup has more than 30 years of experience in national security matters. Seventeen years were spent in the Congress as Counsel to the House Armed Services Committee and House Veterans Affairs Committee, and as Staff Director of the House Armed Services Committee and the Joint Committee on the Organization of Congress. He has served as Chairman of the DoD Reserve Forces Policy Board. He was appointed by the President of the United States as Assistant Secretary of the Army (Manpower and Reserve Affairs) from 1989 to 1992. In 1992, he became Assistant Secretary of the Air Force (Acquisition). Mr. Wincup served on active duty in the US Air Force as a Judge Advocate and earned his Juris Doctorate degree from the University of Illinois School of Law.

### Federal Membership

There are 5 Federal members of the Naval Postgraduate School Board of Advisors Subcommittee. They are the Chief of Naval Research; the Deputy Chief of Naval Operations for Manpower, Personnel, Training & Education; Commander, Air University; Commanding General, USMC Training & Education Command, and the Commandant, Army War College.



**MG Anthony A. Cucolo, III (Tony)** serves as Commandant of the Army War College. Prior to this assignment, MG Cucolo was Director of Force Development for the Deputy Chief of Staff, G-8 with responsibilities tying resources to requirements to develop equipment solutions for the entire Army, active, Guard and Reserve. MG Cucolo served for thirty-three months in command of the 3rd Infantry Division and Fort Stewart/Hunter Army Airfield, Georgia. While in command there he deployed the 3rd Infantry Division Headquarters to Iraq from October 2009 - November 2010. MG Cucolo has served 18 of the past 32 years in Infantry and Armor divisions with deployments to Bosnia, the Balkans, Iraq, and Afghanistan. His staff assignments include duty with the Joint Staff at the Pentagon with service in the Strategy and Policy Directorate (J5) and the Operations Directorate (J3). He served for two years as the Chief of Public Affairs for the U.S. Army. MG Cucolo is a graduate of the US Marine Corps Amphibious Warfare School, the US Army Command and General Staff College, and the US Army War College. He was the Director of Combined Arms Tactics and Doctrine at the US Army Infantry School. He holds a bachelor's degree from the US Military Academy and earned his master's degree from the University of San Francisco.



**Lieutenant General David S. Fadok** is the Commander and President, Air University, Air Education and Training Command at Maxwell Air Force Base, Alabama. As such, he ensures that Air Force needs in the areas of enlisted and officer professional military education, professional continuing education, and graduate education are met. Prior to his current assignment, General Fadok served as Director for Strategy, Policy and Plans (J5), Headquarters, U.S. Southern Command, Miami, FL. A distinguished graduate of the US Air Force Academy, he completed graduate studies as a Rhodes Scholar, holding degrees from Oxford University and the School of Advanced Airpower Studies.



**Rear Admiral Matthew L. Klunder** became the 24th Chief of Naval Research, with additional duties as Director, Test Evaluation & Technology Requirements. After earning his wings of gold subsequent flying tours included Naval Air Station Miramar, CA; Naval Air Station Patuxent River, MD; Naval Air Facility Atsugi, Japan; and NAS Lemoore, CA. At sea, Admiral Klunder has made eight deployments and multiple surge operations to the Atlantic, Pacific, and Indian oceans and to the Mediterranean Sea and Arabian Gulf. His various shore tours include Single Integrated Operational Plan officer at the Joint Staff J-3/National Military Command Center; Joint Staff liaison officer and Section Chief at the U.S. State Department; Combined Air Operations Center deputy director at Al Udeid Air Base in Qatar; Deputy Director for Information, Plans, and Security for OPNAV N3/N5; and Director of Intelligence, Surveillance and Reconnaissance Capabilities Division, OPNAV N2/N6F2. Admiral Klunder graduated from the US Naval Academy and holds Master's degrees in Aerodynamics and Aviations Systems from the University of Tennessee and Strategic Studies from the Naval Postgraduate School.

National War College.



**Major General Thomas M. Murray**, USMC graduated from the University of St. Thomas in 1980 with a B.A. in Quantitative Methods. Designated a naval aviator in April 1982, he trained in HMT-301 and was designated a CH-46E pilot. In December, 2010, Major General Murray was assigned as the Commanding General, Education Command and

President, Marine Corps University. His most recent deployment was as the Deputy Commander, Regional Command South, CJTF-6, ISAF. Previous assignments include Commanding General of the Marine Corps Warfighting Laboratory; Joint Staff, J8 as the Branch Chief for the Joint Requirements Oversight Council Secretariat; Marine Aircraft Group 26 where he deployed the reinforced MAG to Al Asad Air Base in Iraq and served as the Deputy Commander and Chief of Staff for 2D Marine Aircraft Wing Forward. Major General Murray has completed several WESTPAC deployments and served as Operations Officer and a Brigade Platoon Commander during Operations DESERT SHIELD AND DESERT STORM. He earned a Master's degree in National Security and Strategic Studies from the Naval War College in Newport, Rhode Island.



**Vice Adm. William F. Moran**, a native of New York graduated with a Bachelor of Science degree from the United States Naval Academy in 1981 and a master's degree from the National War College in 2006. He assumed duties as the Navy's 57th chief of naval personnel, Aug. 2, 2013. Serving concurrently as the deputy chief of naval operations (Manpower, Personnel, Training and Education) (N1), he is responsible for the planning and programming of all manpower, personnel, training and education resources for the U.S. Navy. He manages an annual operating budget of \$29 billion and leads more than 26,000 employees engaged in the recruiting, personnel management, training and development of Navy personnel. His responsibilities include overseeing Navy Recruiting Command, Navy Personnel Command, and Naval Education and Training Command. A P-3 pilot with operational tours spanning both coasts, he commanded Patrol Squadron 46, Patrol and Reconnaissance Wing Two, and served extensively as an instructor pilot in multiple operational tours and two tours with Patrol Squadron 30. Additional operational tour include staff member for commander, Carrier Group Six aboard USS Forrester (CVA 59). Ashore, he served as assistant Washington placement officer and assistant flag officer detailee in the Bureau of Naval Personnel; executive assistant to Commander, U.S. Pacific Command; deputy director, Navy staff; and, executive assistant to the Chief of Naval Operations. As a flag officer, he served as commander, Patrol and Reconnaissance Group and Director, Air Warfare (N98) on the staff of the chief of naval operations.

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