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Dean's Corner

Welcome



Dr. James Wirtz
Acting Dean, SIGS

Over the last several years, Military Departments have made significant progress in developing high quality Foreign Area Officer (FAO) programs. However, the 2008 Department of Defense Annual FAO Report noted that a formal, joint training program for FAOs to sustain and enhance language skills and regional expertise does not exist. And a recommendation was made to focus attention to this area.

On Dec. 1, 2008, Dr. David S. Chu, Under Secretary of Defense (USD) (Personnel and Readiness) addressed this issue by instituting a three-year Joint FAO Skill Sustainment Pilot Program to be conducted at the Naval Postgraduate School (NPS). The goal of the program is to find innovative ways to provide language and regional sustainment training and education that enables seasoned FAOs to meet growing joint mission requirements.

NPS was selected as the "ideal institution to conduct this pilot program, due to its unique combination of extensive regional studies expertise and access to, and partnership with, advanced language resources in Monterey."

We are pleased to serve as the lead agency for the program development and implementation, and assist the Defense Language Office with its transformation efforts.

Egyptians Learn American Style Business Strategies



**GSBPP students with
IDARM faculty**

The School of International Graduate Studies (SIGS), in cooperation with the Graduate School of Business and Public Policy (GSBPP), sent four contracting students to Cairo to participate in a week of negotiations field exercises.

Students were led through a week of environmental preparation before proceeding

to Cairo. They were instructed on the culture and politics of Egypt and what the students could expect from the Egyptian nationals during the exercise.

Designed by the International Defense Acquisition and Resource Management (IDARM) Program, the course was created to help the Egyptians understand more about the American style of negotiation strategy.

Two scenarios were run during the week in Cairo: the first scenario, with the US officers at the helm, gave the Egyptians a chance to lead the negotiation process by example; the second scenario was run by the Egyptians with the Americans playing the role of team members and offering support.

New Global Public Policy Academic Group Instituted at NPS

Provost Leonard Ferrari has asked the Executive Director of the Defense Resources Management Institute (DRMI), Dr. C.J. LaCivita, to chair the newly established Global Public Policy Academic Group (GPPAG).

The inter-disciplinary academic group is tasked with studying the national security implications of globalization by conducting research and developing research-led educational programs. By broadening the understanding of the forces of globalization and their potential impact on US national security policy, the Naval Postgraduate School (NPS) endeavors to not only inform, but to also shape, national policy.

Initially, the GPPAG will focus on a core set of topics in the nexus of globalization and national security through the publication of policy papers and peer-reviewed research. As the GPPAG grows, it will create an interdisciplinary Ph.D. program in Global Public Policy that will draw from the expertise among different departments at NPS.

As an inter-disciplinary group, the GPPAG consists of faculty holding joint appointments and faculty holding appointments to the Group.

CCMR Hosts International Defense Transformation Seminar

The Center for Civil-Military Relations (CCMR) recently hosted a international defense transformation (IDT) seminar to assist defense planners with the transformation of their national militaries, using capabilities-based planning methodologies.



**IDT course participants in
the Flag Garden**

During the two-week course, military and civilian participants from 10 countries engaged in practical exercises, lectures and case studies to increase their effectiveness in developing and transforming national security capabilities. Course work for the seminar also included elements of defense transformation, approaches for analysis and capability development for future security environments, and concept development and experimentation.

Students participated in an exercise that required them to develop national strategies for responses to conflicts and threats, deployable capabilities for multinational crisis response missions, and capabilities for supporting disaster relief efforts. Threats for the practical exercise scenario included terrorist attacks on infrastructure, natural disasters, organized crime, maritime conflict and potential weapons of mass destruction proliferation.

The program was delivered in partnership with Headquarters, Supreme Allied Command Transformation, U.S. Joint Forces Command, Joint Experimentation Directorate, Army Command and General Staff College, and U.S. Pacific Command.

CSRS Initiates Cross-Cultural Effort to Prevent Conflict in Arctic Region



Dr. Maslowski, NPS Research Professor, Oceanography, and conference panelist

To unite stakeholders who hold varied interests in the Arctic region, the Center for Stabilization and Reconstruction Studies (CSRS) recently co-hosted a two-day conference that addressed the economic, cultural, scientific, security and political implications of the region's dramatic change in climate.

The Conference, "On Thin Ice", gave more than 170 participants—who represented industry, environmental, indigenous, government civilian and military groups—an opportunity to work toward preventing conflicts that may arise as global warming transforms the Arctic landscape.

CSRS, a conflict prevention and conflict recovery program that provides educational opportunities for practitioners of peace and stability operations, drew guidance for the event from the US military's new maritime strategy. The strategy emphasizes the need to prevent future wars through relationship building and cooperative approaches.

The conference was notable for its involvement of so many different representatives of the NPS community. In addition to numerous graduate students and faculty participants from across campus, nine NPS faculty and staff from both the hard sciences and social sciences served as speakers, and many NPS staff members supported the large event.

California-Based Army Division Receives LDESP Education



BG Keith Jones (ctr) Commanding General, 40th Infantry Division

Senior leadership of the 40th Infantry Division of the California National Guard attended a three-day seminar in November.

The Leadership Development and Education for Sustained Peace (LDESP) program focused on preparing the troops to put boots on the ground as part of Kosovo Force (KFOR) 11 with an

understanding of not only the mission they were there to do, but an understanding of the people living in Kosovo.

Brig. Gen. Keith Jones, Commanding General, wanted the troops to understand how they would be viewed by the residents. The special relationship he had mentioned was based on the trust and respect that had been earned by the U.S. soldiers since NATO initiated KFOR in 1999.

Second, the need to see the use of time in task organization differently—two to three hours of face time with a local mayor in order to accomplish a task that we think should only take five minutes.

Lastly, he wanted the troops to be able to see what's going on outside the box. With troops from 34 NATO and non-NATO countries currently in Kosovo, the U.S. soldiers will need to be more understanding of cultural differences.

DRMI Establishes Resource Management Programs with Kazakhstan



In November, the Defense Resources Management Institute (DRMI) completed a workshop in Astana, Kazakhstan. This workshop was the second in a series designed to assist the Kazak Ministry of Defense (MoD) identify

better ways to utilize their resources.

This workshop specifically addressed the development of a cost estimation model for the Kaz Brigade (KAZBRIG) and Kaz Battalion (KAZBAT) peacekeeping operations.

Topics included cost concepts, cost estimating techniques, force costing issues, cost of contingency operations, cost estimating models, and contingency contracting issues. Workshop participants developed cost categories for KAZBAT/KAZBRIG operations and examined categories and models used by the U.S. Army for contingency operations.

The Kazak MoD began collaborating with DRMI over a year ago. The first program offered in July 2008 provided Kazak government officials with basic resources management concepts. Participants explored how to link their budgets to strategic plans, learned about cost effectiveness analysis, discussed strategic planning issues and compared U.S. and Kazak approaches to resource management problems.

Kazak government officials have asked DRMI to deliver a third program in April 2009.

DMVA and MSU Partner with CHDS to Offer Homeland Security Certificate Program



The Michigan Department of Military and Veterans Affairs and the School of Criminal Justice at Michigan State University have partnered with the Center for Homeland Defense and Security (CHDS) to launch the first of four new courses in homeland

defense and security. The courses are designed specifically for members of the Michigan National Guard, military and other public safety personnel.

The first class, "Foundations of Homeland Defense and Security," focuses on an overview of the homeland defense and security system and its historical evolution in relationship to the established, all-hazards emergency management system. It will also explore the fundamentals of terrorism and the threat; homeland defense and security policies and organizations; legal jurisdictional issues; and other related topics.

All courses in this new certificate program are offered as "hybrid" courses, with traditional, instructor-led classroom sessions on drill weekends at the new DMVA Reserve Forces Support Center in Lansing and supplemented by online activities between classes.

CHDS works with over 200 university and agency partners to increase the number and diversity of students receiving homeland security education, accelerate the establishment of high-quality academic programs and provide opportunities for collaboration.

New Books From Our Faculty

Naval Peacekeeping and Humanitarian Operations: Stability from the Sea, by James J. Wirtz, published by Routledge (ISBN: 978-0415466233).

Transforming Defense Capabilities: New Approaches for International Security, edited by Scott Jasper, published by Lynne Rienner Publishers (ISBN: 978-1588266101).