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IT Strategic Plan
Printed copies of the Strategic Plan and the Executive Summary are currently being distributed. These reports highlight the goals and directions of technology at NPS, and are important roadmaps to the future of the School. Notify Kurt Ankeny-Beauchamp if you would like additional copies.

FA Progress
Interviews are underway to fill the staffing requirements for the new IT organization. Positions within the **Business Solutions Group** are the initial focus. Once the physical renovations are completed for the **Technology Assistance Center (TAC)**, personnel selection can begin for those support positions.

PKI Update
The DoD-deadline for Common Access Cards has been extended nationwide for six months, until April 2004. However, you should get your "smart card" as quickly as possible if you have not done so. Software, smart card readers and drivers are available now through the Technology Assistance Center for Windows-based PCs and Macs. See Linda Rose in HeE-118 if you need help with your PIN.

New Telephone Instruction
NAVPGSCOLINST 2000.1, the **Telecommunications Operations and Policy** instruction, will soon be official. It defines the NPS telecommunications services plan.

In brief, ITACS is responsible for budget and provisioning of all telecommunications services at NPS. Something new is the designation of a **Local Telecommunications Coordinator (LTC)** within each business unit (department). The LTC is the person who coordinates requests for services and reviews monthly services statements. **Monthly statements** will cover all toll, calling card, and operator assistance charges incurred by members of each department. Any irregularities will be reported by the LTC.

VIP Visits

- **Dr. Joy Hughes, CIO of George Mason University in Virginia,** visited the campus on 12 November. Dr. Christine Cermak, Executive CIO at NPS, and Dr. Peter Denning, Chair of Computer Science, hosted her visit. Dr. Hughes met with IT managers and George Mason alumni before addressing the campus on "Partnering to Create a Secure, Responsive and Open IT Infrastructure."

- **ITACS** managers attended **EDUCAUSE,** "the premier IT event in higher education" on November 4-7. The theme of this strategic conference was *Balancing Opportunities, Expectations and Resources.*

- **Dr. Christine Cermak** and **Ms. Jodie Dodge** attended the **California Association of Institutional Research** annual conference in Rohnert Park held November 13-14.

- **Dr. Christine Cermak** visited the CIO at **Sonoma State University**, where she toured facilities, shared information about priorities and areas of focus for the coming year, resource challenges, etc. She also met with the President of Sonoma State, who is a former colleague from Tulane University. **Dr. Reuben Armiñana** has just joined the **CENIC** board and said he would welcome NPS' membership.

- On 17 November, Dr. Christine Cermak met with **DLI**'s leadership and **Fred Cohn**, Deputy City Manager for the City of Monterey, re DLI's participation in the **I-Net** and **DoDnet**.

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