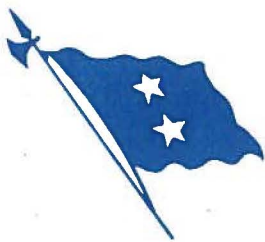




## Change of Command Ceremony, Superintendent U.S. Naval Postgraduate School / July 14, 1989

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**SUPERINTENDENT  
NAVAL POSTGRADUATE SCHOOL  
CHANGE OF COMMAND**

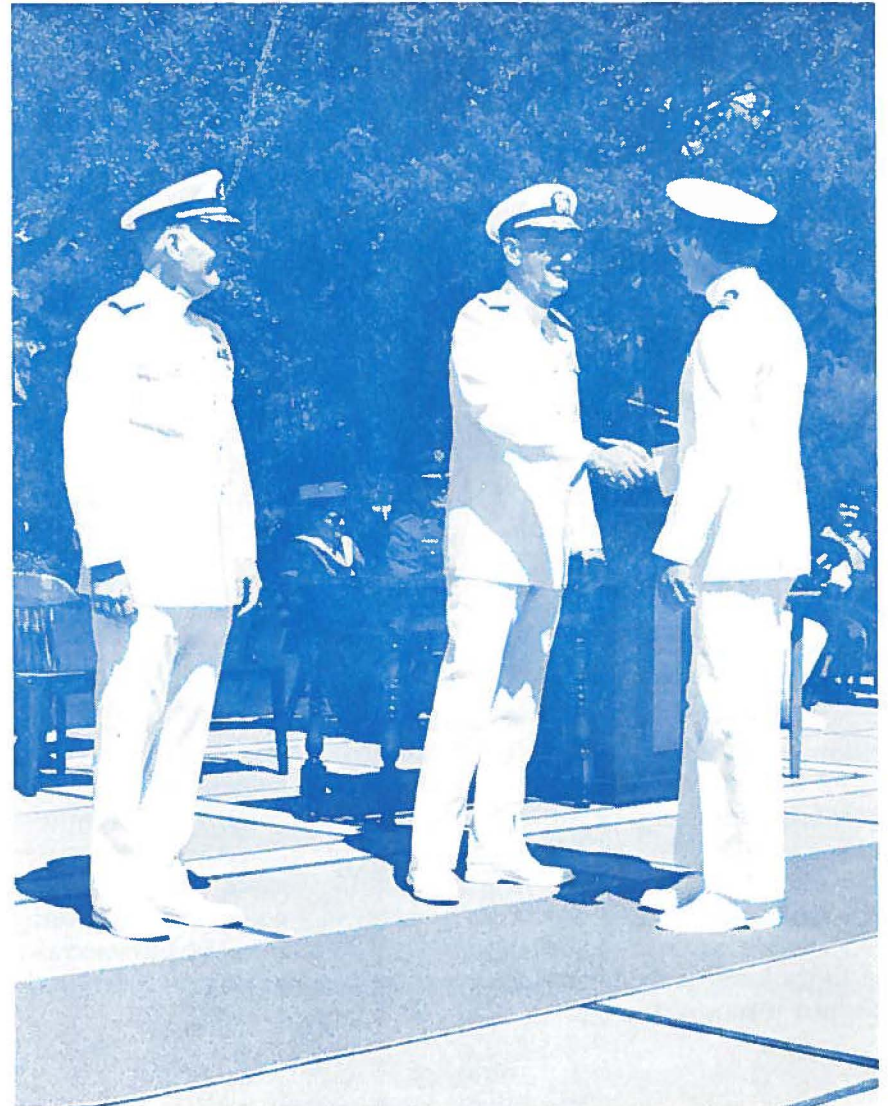
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14 July 1989

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### **MISSION**

"To conduct and direct advanced education of commissioned officers and to provide such other technical and professional instruction as may be prescribed to meet the needs of the Naval Service; and, in support of the foregoing, to foster and encourage a program of research in order to sustain academic excellence."



**STATEMENTS  
OF POLICY REGARDING  
THE  
NAVAL POSTGRADUATE SCHOOL  
by**

**Secretary of the Navy**

"To perform effectively in peace and in war, Navy and Marine Corps officers must understand the technologies inherent to the capabilities of their weapons systems and ships, the way in which such capabilities are synergistically integrated and operated within tactical organizations, the manner in which such tactical organizations contribute to the fulfillment of a coherent national strategy, and the way in which resources may be used most efficiently to meet the requirements of such a national strategy."

**Chief of Naval Operations**

"Because we face ever increasing complexities in technological, managerial, and political/economic fields which affect the Navy, we need officers with a solid intellectual capacity and the vision to capitalize on evolving technology and developments. This requires officers capable of original thought and the capacity to synthesize broad areas of knowledge, analyze complex issues, and appreciate the distinction between what is theoretically possible and actually achievable. Investment in graduate education must be pursued as a priority, even in the face of fiscal austerity and competing demands for our junior officers."

**PROGRAM**

**MUSIC**

Navy Band San Francisco

**ARRIVAL HONORS**

**PARADING OF THE COLORS**

Color Guard

**NATIONAL ANTHEM**

**INVOCATION**

Captain Edward E. Jayne, Chaplain Corps, USN

**FORMATION REVIEW**

Rear Admiral Robert Clarke Austin, USN  
Rear Admiral Ralph Whitaker West, Jr., USN

**INTRODUCTION OF GUEST SPEAKER**

Rear Admiral Robert C. Austin, USN

**REMARKS**

The Honorable H. Lawrence Garrett, III  
Secretary of the Navy

**REMARKS AND READING OF ORDERS**

Rear Admiral Robert C. Austin, USN  
Rear Admiral Austin's Personal Flag is Hauled Down

**PRESENTATION OF PERSONAL FLAG**

To Rear Admiral Austin  
by Command Master Chief

**READING OF ORDERS**

Rear Admiral Ralph Whitaker West, Jr., USN  
Rear Admiral West's Personal Flag is Broken

**REMARKS**

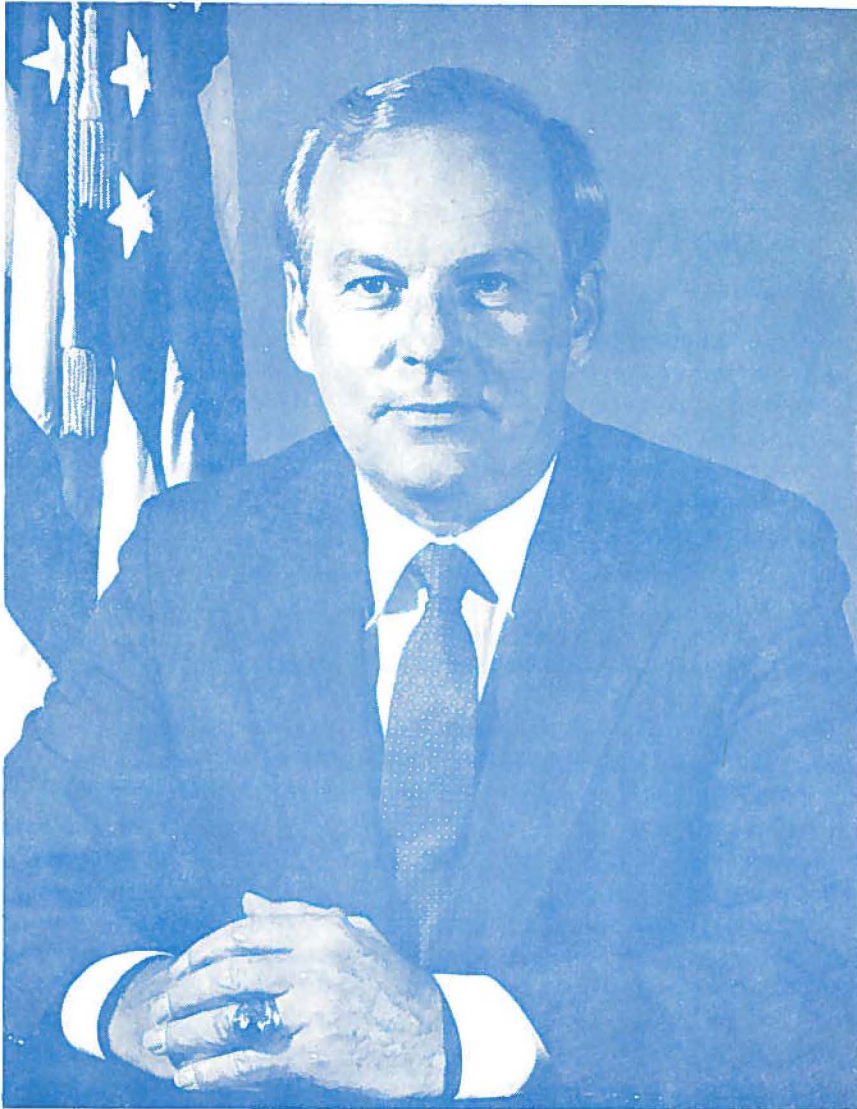
Rear Admiral Ralph Whitaker West, Jr., USN

**BENEDICTION**

Captain Edward E. Jayne, Chaplain Corps, USN

**DEPARTURE HONORS**

**H. LAWRENCE GARRETT, III**  
**Secretary of the Navy**



On 13 April 1989, President Bush nominated H. Lawrence Garrett, III, to be the Secretary of the Navy. Mr. Garrett was confirmed by the Senate on 12 May 1989 and took the oath of office on 15 May 1989, becoming the 68th Secretary of the Navy.

Mr. Garrett was born 24 June 1939 in Washington, DC and was raised in Miami, Florida. He enlisted in the United States Navy in October 1961 and subsequently qualified in submarines as a machinist mate. Mr. Garrett was commissioned in April 1964 upon completion of flight training, serving as a Naval Flight Officer aboard maritime patrol aircraft. Subsequently, he completed operational tours in VP-50 including deployments to Vietnam.

In 1972, he transferred to the Judge Advocate General's Corps, where he rose to the rank of Commander. He served from 1974 to 1978 as Force Judge Advocate/Legal Advisor to the Commander, Submarine Force, U.S. Pacific Fleet, Pearl Harbor, Hawaii. In January 1979, while serving in the Office of Civil Law in the Washington, DC Office of the JAG, he was detailed to assist in developing the Federal regulations pertaining to the Ethics in Government Act of 1978. In February 1981, he was detailed to the White House as Assistant Counsel in the Office of Counsel to the President. He retired from the Navy in 1981.

Subsequently, Mr. Garrett was Executive Assistant to the President and Chief Operating Officer of the U.S. Synthetic Fuels Corporation. In 1983 he returned to the White House as Associate Counsel to the President of the United States. Mr. Garrett served as General Counsel of the Department of Defense from February 1986 to August 1987. Prior to his appointment as Secretary, Mr. Garrett served as Under Secretary of the Navy from 6 August 1987.

Mr. Garrett earned a BS degree in Business Management from the University of West Florida in Pensacola, and received his JD degree from the University of San Diego School of Law, San Diego, California, graduating cum laude. A member of the California and District of Columbia Bars, he is licensed to practice before the United States Supreme Court, the Supreme Court of California, the District of Columbia Court of Appeals, U.S. Court of Military Appeals, and the U.S. District Court for the Southern District of California.

Mr. Garrett is married to the former Marilyn K. Bender of San Diego. They reside in Oakton, Virginia. They have two children, H. Lawrence Garrett, IV and Mrs. Juliana Relihan.

**REAR ADMIRAL ROBERT CLARKE AUSTIN**  
**United States Navy**



Rear Admiral Austin was born in Cleveland, Ohio on September 5, 1931. After graduating from Maury High School in Norfolk, Virginia, he enlisted in the Navy in October 1948. He obtained a fleet appointment to the Naval Academy.

Upon graduation from the Naval Academy in 1954, he served on board the USS NOA (DD 841) and was the Engineer Officer upon entering Submarine School in 1957. His first submarine assignment was on the USS THORNBAC (SS 418). In May 1963 he received a Master of Science degree in Physics from the Naval Postgraduate School where he completed an air, space, missile system curricula. He next served as Executive Officer of the USS GRAMPUS (SS 523). He then entered Nuclear Power Training and subsequently served as Navigator aboard the USS TRITON (SSN 586) and as Executive Officer of the USS JOHN ADAMS (SSBN 620) Gold Crew. He was the prospective Commanding Officer during construction and then commanded the USS FINBACK (SSN 670) from 1968 to 1972. He reported to Commander Submarine Force, U.S. Atlantic Fleet as Prospective Commanding Officer Instructor and head of the Advanced Tactical Training Division.

Rear Admiral Austin assumed squadron command of Submarine Development Group TWO from May 1974 to July 1976. He served as Commanding Officer of the Submarine School from August 1976 until August 1978. He was next assigned as Deputy for Plans and Operations, and then as Chief of Staff of the Submarine Force, U.S. Atlantic Fleet. He was selected for flag rank in January 1980. In July 1980, Rear Admiral Austin reported to the Joint Chiefs of Staff where he served as Deputy Commissioner, U.S. Component of the US-USSR Standing Consultative Commission and as Deputy Director for International Negotiations of the Plans and Policy Directorate. Following his assignment on the joint staff, he served as Chief of Naval Technical Training headquartered at Millington, Tennessee until he assumed his present assignment as Superintendent of the Naval Postgraduate School in July 1986.

Rear Admiral Austin's decorations include the Defense Superior Service Medal, the Legion of Merit with three gold stars, the Meritorious Service Medal, the Navy Expeditionary Medal, Navy Occupation Service Medal with European Clasp, the Navy Unit Commendation Ribbon, National Defense Service Medal and the Armed Forces Expeditionary Medal.

Rear Admiral Austin is married to the former Joyce Bisese of Norfolk, Virginia. They have four children: a daughter Susan Ebdon, a son Jim, a son Robert, Jr., and a daughter Cecelia.

**REAR ADMIRAL RALPH WHITAKER WEST, JR.**  
**United States Navy**



Rear Admiral Ralph W. West, Jr., graduated from the United States Naval Academy in June 1958 and reported to the destroyer USS JONAS INGRAM (DD-938) for his first sea tour. He next attended Submarine School and Nuclear Power School in New London and trained at the Nuclear Power Training Unit at Windsor, Connecticut, completing training in 1961. He then reported to USS TULLIBEE (SSN-597) where he qualified in submarines. In January 1963, he reported to USS DANIEL WEBSTER (SSBN-626) as a member of the commissioning crew.

His next assignment in January 1965 was Engineer Officer of USS SKIPJACK (SSN-585). In June 1967 he reported to the staff of Submarine Squadron FOURTEEN at Holy Loch, Scotland as Material Officer and served until June 1969. He then reported to USS POGY (SSN-647) where he served as Executive Officer of the commissioning crew until January 1973. He commanded USS GURNARD (SSN-662) from May 1973 until May 1976.

Rear Admiral West next served on the staff of Submarine Group FIVE as Assistant Chief of Staff for Logistics and Engineering Readiness until July 1978. His subsequent assignment was as Senior Member, Nuclear Propulsion Examining Board on the staff of Commander in Chief, U.S. Pacific Fleet until May 1980.

He commanded Submarine Squadron FIFTEEN from June 1980 to June 1981. His next assignment was as Assistant Chief of Staff then Chief of Staff for Logistics of the Submarine Force, U.S. Pacific Fleet. After selection to Rear Admiral he reported in May 1984 as Deputy Director for Operations, National Military Command Center, JCS. In June 1985, Rear Admiral West took command as Commander Submarine Group FIVE in San Diego, California, and in January 1987, he was assigned additional duty as Commander, Submarine Force, U.S. Pacific Fleet. Rear Admiral West's most recent assignment was as Director for Pride, Professionalism, and Personal Excellence.

Rear Admiral West has earned the following medals: Defense Superior Service Medal, Legion of Merit (fourth award), Meritorious Service Medal (third award), Navy Commendation Medal (second award) and Navy Achievement Medal.

Rear Admiral West is married to the former Katheryne Hale of Washington, DC. They have two children, Whitaker and Diana.



## ABOUT THE NAVAL POSTGRADUATE SCHOOL

When Secretary of the Navy George von L. Meyer signed General Order No. 27 on 9 June 1909, establishing a school of marine engineering at Annapolis, Maryland, he ushered in a new era of education aimed at naval requirements.

The General Order came on the heels of the record-setting world cruise of the Great White Fleet, an event that signaled an adoption of a forward-deployable U.S. Navy and its subsequent greater influence in the world. While this first school of marine engineering — with ten officer-students and two Navy instructors — was a meager beginning, its officer-students would quickly prove that, in an era of rapidly expanding scientific and technological change, advanced education of naval officers was imperative for the Navy's combat and operational effectiveness.

As times and technologies would change, so too would the school. By 1919, it had been reorganized, enlarged, and renamed the Naval Postgraduate School and encompassed additional disciplines such as ordnance engineering, aeronautical engineering, and radio telegraphy. In 1951 Congress legislated the school to become a top-ranked graduate institution re-established at its new home in Monterey, California.

During its eighty years, the school's graduates have subsequently risen to the highest positions of naval and governmental leadership.

Today, one thousand U.S. Navy officers, most in the rank of lieutenant or lieutenant commander — proven professional aviators, submariners and surface warriors — pursue studies in more than forty programs, ranging from engineering to physical sciences, to analytical resource studies, to national security affairs, to unique naval warfare studies. Another seven hundred students — representing the U.S. Marine Corps, Army, Air Force, and Coast Guard, and the military services of twenty-six friendly nations — work to advance their expertise in military policy, science and technology.

Guided by a specially selected faculty drawn from the nation's most prestigious universities and government laboratories, officers gain valuable knowledge to enhance their intellectual capacities to address the Navy's and the nation's security challenges. Faculty members themselves are able to apply their research to critical naval technologies and problems, producing an important domain of expertise unique to the needs of the naval service.

For eighty years, the Naval Postgraduate School has been an academic institution where junior officers developed their skills, enabling them to solve problems and make critical judgments which shaped this nation and the world we live in. Today's students are officers who represent the leadership that will effect the success of the Navy and influence world stability and security over the next eighty years.



*The true measure of our  
educational programs exists in the  
accomplishments of our students*

## FORMER SUPERINTENDENTS

LCDR M.E. Reed, USN	1909-1912
LCDR J.P. Morton, USN	1912-1915
CAPT L.H. Chandler, USN	1915-1915
CDR L.M. Nulton, USN	1915-1915
CDR J. Halligan, USN	1915-1917
CDR W.T. Cluverius, USN	1917-1918
CDR J.L. Hileman, USN	1918-1919
CAPT E.J. King, USN	1919-1921
CDR J.O. Fisher, USN	1921-1922
CDR A. Sharp, USN	1922-1923
LCDR A.M. Penn, USN	1923-1924
CDR R.A. Theobald, USN	1924-1927
CAPT A.T. Church, USN	1927-1931
CAPT F.H. Sadler, USN	1931-1933
CAPT J.H. Newton, USN	1933-1936
CAPT G.V. Stewart, USN	1936-1940
CAPT J.A. Logan, USN	1940-1942
CAPT E.M. Tillson, USN	1942-1943
CAPT V.R. Murphy, USN	1943-1944
RADM H.A. Spanagel, USN	1944-1950
RADM E.E. Herrmann, USN	1950-1952
RADM R.F. Moosbrugger, USN	1952-1955
RADM E.E. Stone, USN	1955-1957
RADM E.E. Yeomans, USN	1958-1961
RADM M.E. Dornin, USN	1961-1963
RADM C.K. Bergin, USN	1963-1964
RADM E.J. O'Donnell, USN	1965-1967
RADM R.W. McNitt, USN	1967-1971
RADM A.S. Goodfellow, USN	1971-1972
RADM M.B. Freeman, USN	1972-1974
RADM I.W. Linder, USN	1974-1978
RADM T.F. Dedman, USN	1978-1980
RADM J.J. Ekelund, USN	1980-1983
RADM R.H. Shumaker, USN	1983-1986
RADM R.C. Austin, USN	1986-1989

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